

2021 Opportunities

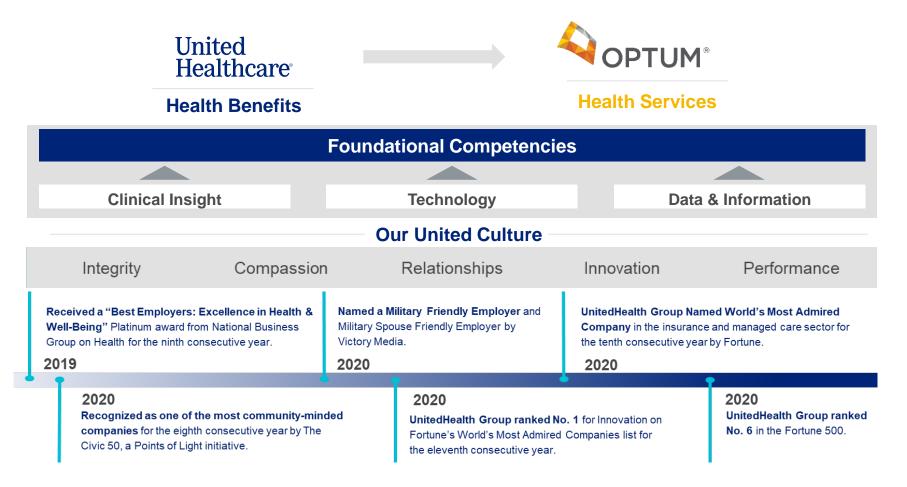
Upstate New York Producer Update



October 13, 2020

UnitedHealth Group: Distinctively Diversified

Complementary but distinct businesses



Providing Stability and Support for New Yorkers

| \$3.5 Billion New York State Investment | \$1 Million Food Bank of New York Care for the Homeless (NY) | \$2.9 Million New York Community Investment |
|---|---|---|
| 478,846 New York Small Group Members | 3.88 Million New York Members (all lines of business) | 2 Million+ New York Specialty Members |
| \$150,000 LifeSpan of Greater Rochester | \$60,000 Food Bank of Central New York | \$140,000 Help Me Grow affiliates (LI, Rochester, Buffalo, Onondaga) |
| 6,039 New York Employees | 51,048 New York Small Employers | 91.9% Average Employer Retention |

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Supporting Customers Through the Pandemic

\$1.5 billion in assistance, including 15% premium credits





Telehealth Visits

Provided at no additional cost.



COVID-19-related Care

Removed key prior authorization requirements.



Medications

Allowed early refills and increased homedelivery options.

2021 Upstate New York Small (1-100) Group Pricing



Overall increase for 2021

2.4%

Increased favorability vs. MVP CDPHP

RATE VARIATION:

AV Calculator

Network Factors

Geographic Factors



Quoting Small Business with UnitedHealthcare

How to Get a Quote

- Go to United eServices (uhc.com/broker)
- Contact your sales representative
 - Rate cards will be shared after webinar

Underwriting Guidelines

- Group participation requirements: 60% minus spousal waivers
 - Federal Open Enrollment for small groups is the only time that the ACA mandates that no participation can apply.
 - Applies to new business group submitted to a carrier between 11/15 and 12/15 for a 1/1 effective date.
- We offer effective dates on the 1st and 15th of each month
- We can also quote business for you in any other state!



A Plan for Each Type of Business Need

Minimum Premium

300+ subscribers

• Improved cash flow to ER Shared financial upside

Performance Rewards

(participating contract) 150+ subscribers

Annual reconciliation

UnitedHealthcare / Oxford Fully-Insured

2+ subscribers

One national platform or tailored networks

UnitedHealthcare / Oxford ASO

101+ subscribers

- Flex/Traditional or Pass Through Pharmacy Options
- Pay for Performance

UMR (TPA ASO)

100+ subscribers

- Choice Plus National Network
- Network Flexibility
- Full, Flexible Administration
- Tiered Benefits/Products
- Integrated pharmacy solutions (Optum Rx)
- Stop Loss marketing and captive solutions

All Savers

100-300+ subscribers

- Level-funded plan
- Administrative services
- Stop Loss insurance

Fully Insured

All Savers Promotions this Fall



More freedom

Exemption from most

Agenda





UMR & Retiree Solutions

Rock Schneider Manager, New York Small Group & Key Accounts, UnitedHealthcare



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Specialty

Eric Vondunn Manager, New York Small Business Sales & Account Management, UnitedHealthcare

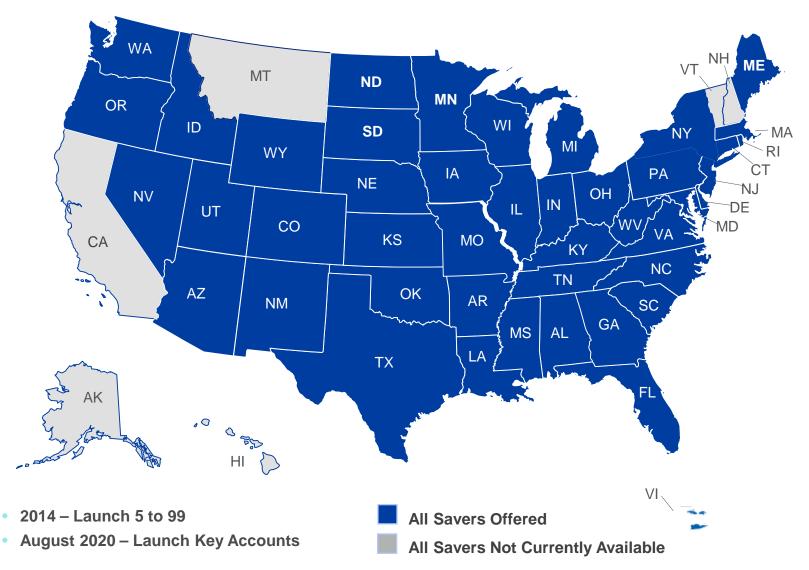


Senior Vice President, New York Small Group & Key Accounts, UnitedHealthcare



All Savers Level Funded Plans

Nationally Marketed



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Why All Savers?



Maximum Claims Liability Stop Loss Coverage



Virgin groups eligible 1099 eligible* *Cannot exceed 25% of total enrolled



Eligibility for exemption from...

- Most Affordable Care Act (ACA)
 regulations and state mandates
- regulations and state mandates
- Most state insurance premium taxes



No additional cost Virtual Visits UnitedHealthcare Motion® Credits *UnitedHealthcare Motion Program not available in DE, KS, MO, NJ, PA or WI



Fixed monthly payments 12/60 Stop Loss Policy Period



Monthly Employer Claims & Utilization Reports



Year end surplus (if claims are lower than expected) No carryover deficit



uBundle Program

Simplified for Business

All Savers Alternate Funding components

Self-Funded Medical Plan

- Employer assumes moderate risk
- Pays variable claims cost up to maximum liability
- Fixed monthly payment

Administrative Services

- Claims Administration •
- Reports
- Member services
- Network services
- Managed Pharmacy services

Stop-loss Insurance

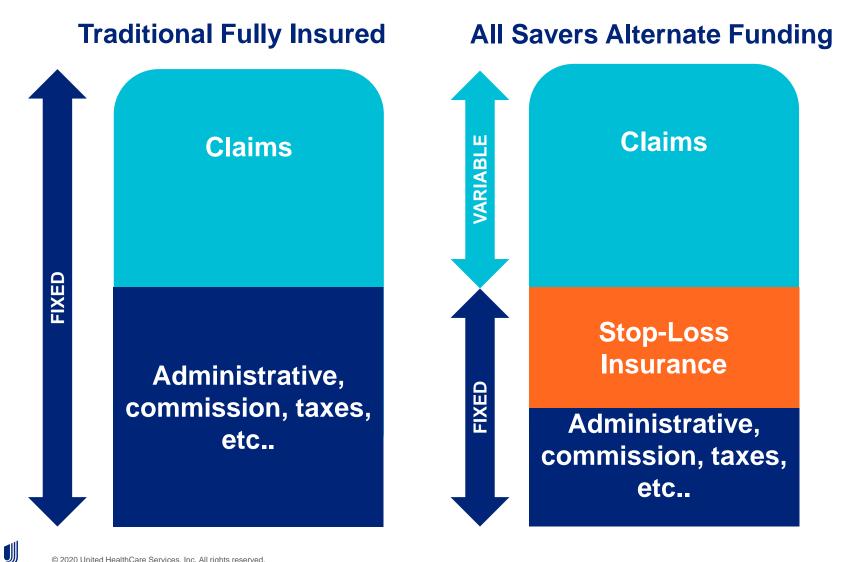
- Risk protection; limits employers exposure to medical claims risk
- ISL \$15k \$100k *Varies by state
- ASL 110% 125% *Varies by state
- 12/60 Contract







How Alternate Funding Works



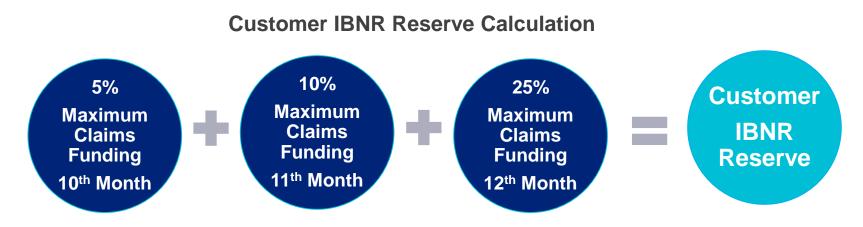
Surplus Refund

Group must be active month 15 to be eligible to receive the surplus

- Reconciliation occurs end of month 15
- Any surplus* refunded month 16 *Minus IBNR Customer Reserve



□ % of any Surplus retained as deferred *varies by state



All Savers Eligibility Requirements

Group size 100 to 300 eligible

Only available for businesses subject to ERISA laws & regulations

Minimum Contribution of 50% of the single EE rate

Fulltime Employee working at least 30 hours per week

50% of all eligible employees must participate

All groups are medically underwritten

Plurality Rule Applies - Greatest number of enrolling EE's must live or work in the state of domicile (state where the business is physically located).

Nationwide Portfolio



*Plan Availability varies by state

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State Plan Grids available at www.myallsavers.com



UMR & Retiree Solutions

UMR Custom Self Funded Options



Medical administration

Network solutions

- UnitedHealthcare networks
- Other networks

Member advocacy

Customer reporting and analytics

Care management

Consumer-driven health plans

Stop loss

Pharmacy benefits administration

COBRA/HIPAA administration

Dental administration

Specialty products

UMR Vendor Interface & Coordination



Flexibility to work with our established vendor partners or yours



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UMR Stop Loss

Preferred relationships

Representing over 2,800+ UMR customers with more than \$1.5B in premiums





Exclusive advantages

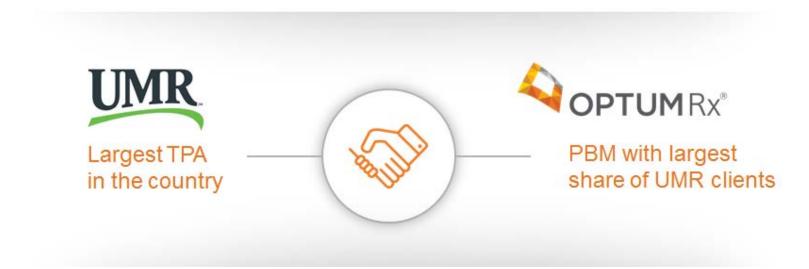
- Plan mirroring
- Medical necessity acceptance
- Recognize UnitedHealthcare
 network requirements
- Advanced funding provisions
- Leading-edge stop loss reporting
- Reduced pricing unique to UMR
- Defer to UMR to determine R&C under the plan
- Unique commitments (claim turnaround)
- Electronic claim filing (low documentation)
- Reimburse access fees at higher cap limits or no cap

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Integrated Partnership Built on Experience



18+ year partnership serving clients together



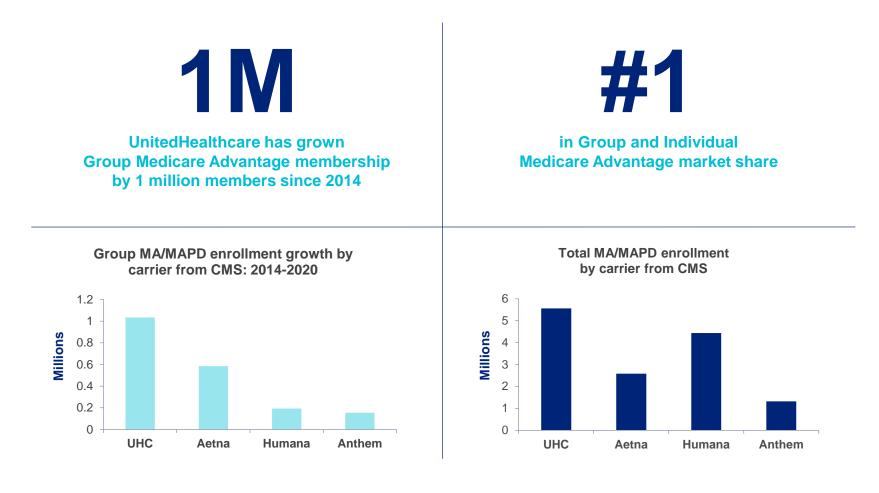




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Group Medicare Advantage Growth by Carrier

98% average client retention from 2014 to present



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UnitedHealthcare Retiree Solutions

Honored to serve 1 in 3 Medicare Beneficiaries



4.5 million Medicare Supplement members

6.2 million Medicare Advantage members

9.4 million Part D Prescription Drug plan members

A complete Medicare portfolio with a history of long term rate stability 98% retention in Group Medicare Advantage over past 8 years 40+ years of Medicare experience

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Specialty

UnitedHealthcare Specialty Membership Growth





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Access to vast resources and innovation.

As part of UnitedHealth Group, **a Fortune 5 company**, we're able to tap into people, technology and knowledge. UnitedHealth Group has been ranked #1 by Fortune magazine in innovation for 10 consecutive years.³

Fortune, February 2019. FORTUNE is a registered trademark of Time, Inc. FORTUNE and Time Inc. are not affiliated with, and do not endorse products or services of, UnitedHealth Group.

Dental Portfolio: Competitive. Cost Savings. Flexible

Plans you can tailor to help meet employee needs, your wellness goals and your financial objectives.

| PPO/Open Access. Available in all states. National network. Network and out-of-network coverage. | Care/HMO. Available in select states.* Statewide petwork | Value. Available in select states. National network. Network and out-of-network coverage available. |
|---|--|--|
|---|--|--|

Additional wellness protection.

Enhanced pregnancy benefits. Oral cancer screenings.

Add features and incentives that help reward healthy habits and help lower cost.

ConsumerPreventiveStep-upMaxMultiplier®.MaxMultiplier.Preventive.

*Select Managed Care/DHMO plans in MD, VA and Washington D.C., are only available to groups of 100 or more.

SmileDirectClub Exclusive Membership

Get a smile you'll love - for a lifetime of confidence

SmileDirectClub is now in our network.

This means your UnitedHealthcare dental plan may help you get a smile you'll love for less than \$1,000 out of pocket.¹ Compared to the typical cost of traditional in-office invisible aligners or metal braces, that's something to bring a smile to any face.

With SmileDirectClub, most new smiles only take about 6 months on average²—plus, you can look forward to:

- Not having braces.
- Not scheduling monthly office visits.

Get started on a straighter, brighter smile with this new benefit.

If you're a candidate, your dental plan may pay half the cost of your aligner treatment. Your benefit also includes these services at no extra cost:

- A free 3D digital scan at one of 225 SmileShops or an at-home impression kit (\$0 cost with rebate).
- A free retainer following completion of your smile journey (\$0 cost with subscription).
- **bright on**[™] premium teeth whitening (\$0 cost).



smile

Here's how much you could save:

SmileDirectClub
cost\$1,850UnitedHealthcare
network discount- \$200Your dental plan
pays (if orthodontic
coverage is 50%)*- \$825You could only pay\$825

*For illustrative purposes. Savings may differ based on your plan's orthodontic coverage and your location.

UnitedHealthcare Vision

Creating greater awareness of eye health



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Warby Parker for Vision Members

Designer-quality eyewear at just the cost of a copayment

The copayment cost includes:

- Frame
- Lenses (either single-Vision or progressive)
- High-index lenses
- Anti-reflective coating
- Smudge-resistant, scratch-resistant and UV-protective treatments are also included at no extra cost.

Plus:

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- All lenses come with a 1-year no-scratch guarantee.
- Free shipping, returns and exchanges.

Where to shop.

- Employees can shop and order using their insurance at any of Warby Parker's 60+ U.S. retail locations or at warbyparker.com.
- It's the first and only place that members are able to use UnitedHealthcare Vision benefits online.
- Employees can also try on frames at home before they buy with a free Home Try-On and no obligation to purchase.

WARBY PARKER



For every pair of Warby Parker glasses or sunglasses purchased, a pair of glasses is distributed to someone in need.

Life, Disability & Absence Management Plans



Life/AD&D

Plan Options

- Basic Life
- Supplemental Life
- Dependent Life
- AD&D

- Flexible funding options
- Simplification through claims integration

Included Services

- Travel assistance
- Will and trust preparation
- Grief counseling and beneficiary services
- Wealth management account



Disability

Plan Options

- Short-term Disability (not available in NY, NJ, CA, RI)
- Long-term disability
- Family Medical leave Administration -Support to manage Federal, State and company-specific leave policies

Included Benefits

- Returns employees to work faster
- Promotes productive lifestyles
- Clinical integration through Bridge2Health at no additional cost
 - 13% reduction in disability claim duration¹



Absence Mgmt/FMLA

Leave Support

- Medical
- Military
- Family
- Company-specific

Benefiting your employees and you.

- Safe and timely return to work.
- Reduced recurrence.
- Ongoing clinical support.
- Increased employee engagement.
- Greater administrative efficiency.

Save a Bundle on Medical Premiums

New York 101+ Fully Insured and All Savers plans

With **uBundle**, employers can increase health plan premium savings **up to 4%** their first year by adding a UnitedHealthcare specialty plan with a UnitedHealthcare health plan.¹ Plus, eligible customers can save even more with Packaged Savings® their first year and for the long-term.



An **example** of over \$28,000 in uBundle savings.²

Group size: 75 employees Estimated annual medical premium: \$800 PEPM (\$720,000 total)

Annual medical cost savings by adding:✓ Dental (2 percent)- \$14,400✓ Vision (0.5 percent)- \$3,600✓ Life plus supplemental life (0.5 percent)- \$3,600✓ Short-term and long-term disability (0.5 percent)- \$3,600

✓ Supplemental health plans (0.5 percent) - \$3,600

¹Subject to uBundle rules, coverage and participation requirements. uBundle and certain specialty plans may not be available in all states or for all group sizes. Components subject to change. Ask your UnitedHealthcare representative for more details; ² For illustration purposes. Savings will differ depending on your group size, plans chosen and premiums.

Save a Bundle on Medical Premiums

New York 101-300 UMR Self-funded plans

When customers bundle their medical plan administered by UMR with dental, vision, life, disability and/or supplemental health plans from UnitedHealthcare, they can save <u>up to \$5</u> per enrolled medical employee per month.

| Purchase: | Receive the following credits per month: |
|--|---|
| Dental | \$2.00 per enrolled medical employee |
| Vision | \$1.00 per enrolled medical employee |
| Life* + Supplemental Life | \$1.00 per enrolled medical employee |
| Short-term disability + Long-term disability | \$0.50 per enrolled medical employee |
| Supplemental Health (Critical illness, accident, hospital indemnity-2 of 3) | \$0.50 per enrolled medical employee |

*Requires \$25,000 benefit and one additional financial protection plan. Eligible financial protection plans include supplemental life, short-term disability, long-term disability, and/or a combined offering (of at least two) of critical illness, accident and/or hospital indemnity.

'Double Dip' the Savings: UnitedHealthcare Fully Insured

Combine our uBundle and Key Accounts Packaged Savings[®] for more savings

uBundle

With uBundle, employers can increase health plan premium savings **up to 4%** by adding a fully insured UnitedHealthcare specialty plan with a fully insured UnitedHealthcare medical plan.¹

Packaged Savings

Fully insured customers save when they bundle their medical with fully insured UnitedHealthcare specialty products.

Eligibility Guidelines:

- Packaged Savings follows uBundle participation guidelines
- Allowed on voluntary and contributory basis
- 101 3,000 lives
- Total credit not to exceed \$15 PEPM
- 7/1/2020 1/1/2021

¹Subject to uBundle rules, coverage and participation requirements. uBundle and certain specialty plans may not be available in all states or for all group sizes. Components subject to change. Ask your UnitedHealthcare representative for more details; ² For illustration purposes. Savings will differ depending on your group size, plans chosen and premiums.



Essential Plan Overview

- A health plan for New Yorkers
- For lower income people who don't qualify for Medicaid
- Premium is either \$20 per month per person or zero premium, depending on income
- Option to purchase dental and vision benefits for an additional premium
- It has no deductible and covers all of the essential benefits under the Affordable Care Act
- Free preventive care
- Gym membership reimbursement
- Enrollment is open all year long

Note: Pregnant women are eligible for Medicaid



- 19 64 years old
- Reside in NY state
- Not eligible for Medicaid
- Have income above 138%-200% FPL or at or below 138% of the FPL and ineligible for Medicaid due to immigration status
- Not eligible for affordable Minimum Essential Coverage

Essential Plan Broker Commission

- Commissions are paid two months in arrears.
- Brokers must be certified to sell through the Marketplace.
- Brokers need to be appointed with UnitedHealthcare.
- Members need to make their initial payment by the 10th of the month of the effective month of coverage.
- Members need to renew their coverage every year.

Learn how to become a certified broker with the New York State of Health

www.dfs.ny.gov

To be appointed with UnitedHealthcare call

> 1-800-474-4467 Option 5

For more information on the Marketplace visit

nystateofhealth.ny. gov/agent

\$20 PMPM



Wrap Up

2021 Upstate NY Specialty New Business Bonus

Effective Jan. 2, 2021 – January 1, 2022

| Coverages Sold | Minimum Enrolled | First Sale Bonus |
|---|---|---------------------|
| Dental (Employer Paid) | 25 enrolled | \$500 |
| Basic Life, Supplemental Life & LTD Combination (Employer Paid) | 25 enrolled (across all offered products) | \$500 |
| Supplemental Health (CIPP, APP, HIPP) Voluntary — 2 of the 3 coverages with 20% participation or Employer Paid — 1 coverage | 25 enrolled (across all offered products) | \$250 |
| Vision (Employer Paid) | 25 enrolled | \$250 |

| Lines of Coverage & Annualized Premium & Fees | Bonus % |
|---|---------|
| 10 lines of coverage and \$100,000 annualized premium and fees | 3% |
| 15 lines of coverage and \$150,000 annualized premium and fees OR 10 lines of coverage and \$500,000 annualized premium and fees | 4% |
| 20 lines of coverage and \$200,000 annualized premium and fees OR 10 lines of coverage and \$750,000 annualized premium and fees | 5% |
| 25 lines of coverage and \$225,000 annualized premium and fees OR 10 lines of coverage and \$1,000,000 annualized premium and fees | 6% |



- Groups with 2 or more eligibles
- Employer-sponsored or voluntary
- Fully insured or self-funded
- Sold with medical or on a stand-alone basis
- Dental, vision, basic life, supplemental life, short-term disability, long-term disability, critical illness accident and hospital indemnity

Important Reminders



Large national carrier with flexibility



Complete solution for large business: Fully Insured & ASO



New All Savers level funded product for 100 – 300 life groups



Leader in Specialty with special arrangements like Warby Parker & SmileDirect



Discounts for bundling medical and specialty



Bonus for new large group medical and specialty sales



Lots of opportunities to grow your portfolio with UnitedHealthcare





Thank you!